के.बी. नन्दा K. B. Nanda



वित्तायक्त (रेलवे) भारत सरकार, रेल मंत्रालय अध्यक्ष, इंडियन रेलवे फाइनेंस कॉरपोरेशन लि.ं

FINANCIAL COMMISSIONER (RAILWAYS) MINISTRY OF RAILWAYS

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CHAIRMAN, INDIAN RAILWAY FINANCE CORPORATION LTD RAIL BHAWAN, NEW DELHI - 110001 PHONE: (+) 91-11-23382754 / (+) 91-11-23385095 (FAX)

31st October 2016

Dear IRAS colleagues,

I demit office with a deep sense of fulfillment and satisfaction at having been an integral part of a great Service and a unique organisation. Indian Railways present its managers with the most challenging and exacting work environment. I consider myself fortunate to be a part of IRAS, a Service that has always inculcated in its members all the right values and professionalism required to rise to the challenge. I have worked in some of the most unique Railway Zones and organisations at various levels, in the country and abroad, and each of these assignments has left lasting memories of deep camaraderie, teamwork, and result orientation. I have received unstinted guidance and mentoring from my seniors, and have, in turn, attempted to pass on the legacy to colleagues and juniors under my stewardship. This is the essence of IRAS, the Service to which we belong, and which has contributed to the making of Indian Railways an unparalleled organisation. There are indeed challenges that face us as the economy and IR- both transit the period of flux introduced by heightened expectations, organisational restructuring, and a transition into data and information backed decision-making. Each of the foregoing presents a challenge and an opportunity to us. I am encouraged by the manner in which IRAS has chosen to rise to the occasion by successfully implementing IPAS in record time, and launching the Accounting Reform initiative, both of which carry the promise to re-establish the central role of IRAS in the overall reform agenda of the Government. I am also confident that, given the tradition of professionalism and dedication, the Service would continue to reinvent itself in face of managerial challenges As I sign off this chapter of my career, I wish to place on record my sincere gratitude to the entire Service for all the support and commitment shown by each member. I am certain IRAS will remain at the forefront of Railway functioning and steer it to a sustainable future.

My greetings of the Season and best wishes for the times ahead.